COURSE TITLE: MANAGEMENT THEORY AND PRACTICE

| | Semester | Course Type | Course Level | Course Code | Credits | Total Hours |
|---|----------|-------------|-----------------|--------------|---------|-------------|
| Γ | 1 | DSC | 100-199 | KU1DSCCOM100 | 4 | 60 |

| Learnin | g Approach (Ho | ours/ Week) | Ma | arks Distrib | oution | |
|---------|--------------------------|-------------|----|--------------|--------|----------------------------|
| Lecture | Practical/ Internship | Tutorial | CE | ESE | Total | Duration of ESE (Hours) |
| 4 | | | 30 | 70 | 100 | 2 |

<u>Course Description</u>: Management theory and practice is a foundational course which tries to equip students with skills to lead and coordinate resources effectively in an organisation. In today's changing business environment, knowledge in management enables professionals to adapt strategies and stay competitive. It provides frameworks for problem-solving and decision-making which is essential for navigating complex challenges. Moreover, it emphasizes interpersonal skills and leadership, promoting strong teams and enhancing organizational effectiveness.

Course Outcomes:

| CO No. | Expected Outcome | Learning Domains |
|--------|--|---------------------|
| 1 | Understand various concepts associated with Management theory and Practice | U |
| 2 | Improve problem solving skill and efficiency. | С |
| 3 | Apply the management skills in decision making | A |
| 4 | Develop strategic thinking and planning | An |
| 5 | Improve adaptability and Innovation | E |

^{*}Remember (R), Understand (U), Apply (A), Analyse (An), Evaluate (E), Create (C)

Mapping of Course Outcomes to PSO

| | PSO1 | PSO2 | PSO3 | PSO4 | PSO5 |
|-----|----------|----------|----------|----------|------|
| C01 | - | ✓ | ✓ | - | - |
| C02 | | _ | ✓ | ✓ | - |
| C03 | ✓ | - | ✓ | ✓ | - |
| C04 | _ | ✓ | ✓ | - | ✓ |
| C05 | - | ✓ | _ | - | V |

COURSE CONTENTS

Contents for Classroom Transactions:

| Module | Unit | Content | Hrs |
|--------|--------|--|-----|
| | Intro | duction | 12 |
| | 1 | Concept of Management – Nature - Importance | |
| I | 2 | Evolution of Management thought – Early contributions – Classical Management Thoughts – Scientific management – Administrative management – Bureaucratic management. | |
| | 3 | Neo classical Thought – Human relations approach – Behavioral approach. | |
| | 4 | Modern management approaches – Quantitative approach – Systems approach – Contingency approach. | |
| | Manag | gement Functions | 12 |
| | 1 | Functions of Management – Nature. | |
| П | 2 | Planning – meaning – process – types of plans. | |
| | 3 | Organising – meaning – Types of organisations – Line, Line & staff, functional organization – Formal and informal organization | |
| | 4 | Staffing – meaning – Recruitment – Sources of recruitment – Selection – Process of selection. | |
| | 5 | Directing – meaning – Principles of Direction – Controlling – meaning – Steps in Controlling. | |
| | Elemei | nts of Direction | 12 |
| Ш | 1 | Motivation – Concept, Nature and importance – Theories of Motivation – Maslow's Need Hierarchy Theory - Herzberg's Two factor theory - Theory X and Y – Theory Z. | |
| | 2 | Leadership –Types of leadership styles. | |
| | 3 | Supervision – Meaning - Elements of effective supervision. | |
| | 4 | Communication – Meaning and definition – communication process –-Formal communication, Informal communication | |
| | Manag | erial Controlling Techniques | 12 |
| IV | 1 | Quality control – Total Quality Management – Techniques for Quality control – Quality circle – Developing a Quality Circle – Pitfalls and remedies. | |
| | 2 | Kaizen - Fishbone Theory-Bench marking. | |
| | 3 | Social audit and Management audit | |

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| | Teacher Specific Module | 12 |
|---|--|----|
| V | Directions: For the effective understanding of the students the teachers can use Case Studies, adopt Role Play and other methods for improving | |
| | the knowledge level and ensuring that the students acquire practical skills. | |

Essential Readings:

- 1) L.M. Prasad, "Principles and Practice of Management", Sultan Chand and sons.
- 2) Koontz, H and Wechrick, H, "Management", McGraw Hill Inc.

Suggested Readings:

- Drucker, Peter, F., Management: Tasks, Responsibilities and Practices, Allied Publishers, New Delhi.
- 2) Gupta. CB; Business management, Sultan Chand & sons.
- Srinivasan & Chunawalla, Management Principles and Practice, Himalaya Publishing House.

Assessment Rubrics:

| Е | valuation Type | Marks | |
|----------|------------------|----------|--|
| End Sem | ester Evaluation | 70 30 | |
| Continuo | us Evaluation | | |
| a) | Test Paper- 1 | | |
| b) | Test Paper-2 | | |
| c) | Assignment | | |
| d) | Seminar | | |
| Total | | 100 | |